

Do we have a local attitude problem? Analytics over Bias in Assessing Risk/Reward



## Do we have a local attitude problem? Analytics over Bias in Assessing Risk/Reward

Is the Central New York history of relocations causing too much skepticism?

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Why aren't more local investors and developers part of the coming expansion?

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International, national and super-regional interests will benefit, and that's a good thing!



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Can local investors and others be part of the growth?

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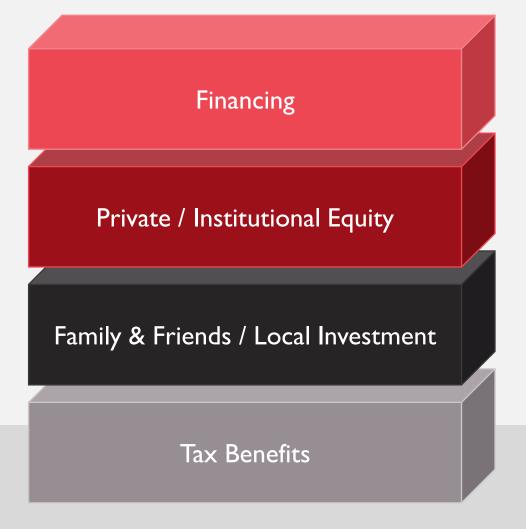
How can our projects help attract more quality employers, captivate talent and support continuous growth?

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How can our region have projects that look like they do in other parts of the country?



## Understanding the Capital Stack and How It Needs Balance to Drive Excellence



With a strong capital investment stack, you get better development.



### Who is Hart Lyman?

- Full-service, vertically integrated real estate development firm founded and headquartered in Syracuse, NY.
- Leader in building strong industry relationships enable the firm to develop high quality, contextual projects.
- Community focused real estate developer that builds a legacy of growth, innovation, and prosperity for the neighborhoods they serve.





### Our History

- A second-generation 50+ year old firm deeply rooted in Central New York with experience across the U.S. and internationally
- Proudly developed over 3 million square feet of commercial property, totaling over \$1 billion through the eastern U.S.





#### Great Northern Mall

- The visionary project is the first of its kind in upstate NY, inspired by County Executive Ryan McMahon's comprehensive plan to create vibrant "town centers" throughout the county.
- The project reflects our local commitment to addressing the housing shortage and accommodating expected growth from Micron.
- The project will be a live work play community that will include heath care, entertainment, grocery, retail and a range of community amenities.



### Great Northern Mall Today





### Conifer / Hart Lyman Partnership

New Partnership with Conifer Realty

- Over 200 apartment communities in New York, New Jersey, Pennsylvania and Maryland.
- Expanding into new markets across the
  - East Coast to fulfill the dire need for high-quality, affordable housing.







### Conifer / Hart Lyman Partnership

New Partnership with Conifer Realty

- Leading Rochester-based real estate development, construction and management and ownership of highquality, affordable housing communities.
- Since inception in 1975, Conifer has grown considerably, owning and managing nearly 15,000 multifamily apartments.











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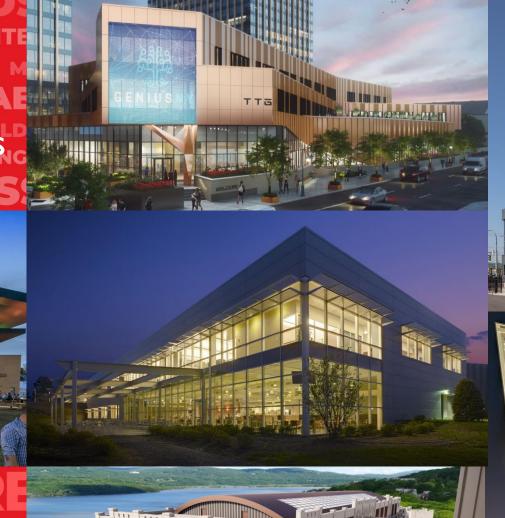
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#### Great Northern Mall

- Construction is anticipated to commence next year after further refinement of the project's concept and site planning.
- Teams at Conifer and Hart Lyman, comprising myriad multidisciplinary dedicated professionals and best-inclass third parties, are prepared to drive the project forward with measured determination.























### Lakeshore Village

- Consistent with Onondaga County's comprehensive plan to create vibrant "town centers."
- Reimaging a country club into a flourishing lakefront resort village.
- Upscale community with restaurants, entertainment, retail shops and residential housing.
- Essential for attracting and recruiting employees to Central New York; just a short drive from the growing White Pine site.
- When complete, this \$500 million+ investment will create a first-of-its-kind lakefront community on the shores of Oneida Lake.



### Lakeshore Village









PROPOSED LAKESHORE VILLAGE

Submittal / Revision	App'd.	Ву	Date
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With collective efforts,
Central New York can become
a shining city on the hill.
Are you ready?



# Thank you!

Guy Hart, Jr.

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